

# Discussion of

Structural Estimation of the Effect of Out-of-Stocks  
by Eric Bradlow

A Bayesian Clusterwise Variable Selection Procedure  
for Market Segmentation  
by Feng Liang

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## 0. What do these papers have in common?

- Both are driven by interesting, important real problems
- Both are about estimating probability consumer  $i$  makes choice  $j$
- Both model these probabilities as functions of individual utilities
- Both model utilities as linear models of covariates

## 1. Out-of-Stock Paper by Bradlow

- Standard Multinomial Logit Choice Model

$$\Pr(i \text{ chooses } j) = \frac{\exp(\beta_i X_j + \xi_j)}{1 + \sum_k \exp(\beta_i X_k + \xi_k)}$$

- Consumers  $i = 1, \dots, n$
  - Alternatives  $j = 1, \dots, J$  ( $j = 0$  is the no-purchase option)
- Ideal data:
    - Complete purchase history
    - Full product availability during all purchases

- Actual data:
  - Total number of customers
  - Total sales of each  $j$
  - Starting and ending inventories  $I^j$  and  $\hat{I}^j$
- Suppose  $I^j > \hat{I}^j = 0$ . Uh-oh!  
 $j$  became unavailable at some unknown point.
- Solution: Modify model to

$$\Pr(i \text{ chooses } j) = \frac{a_i^j \cdot \exp(\beta_i X_j + \xi_j)}{1 + \sum_k a_i^k \cdot \exp(\beta_i X_k + \xi_k)}$$

Then augment data with complete customer purchase history  $w$  and implied availabilities  $a$  ( $a_i^j$  is availability of  $j$  for  $i$ )

- MCMC simulation can now be used for Bayes estimation of ALL unknowns

## Comments

- Cool things that you can do with the simulated estimates
  - Estimate lost sales due to stock-outs
  - Measure effectiveness of using promotions to recapture lost sales
- The strategy for moving around the  $w$  space is to partition into pairs and then to consider all pairwise swamps. Is this optimal in any sense? What about random pairwise swaps? Or random permutations?
- As you show, your approach is clearly better than ignoring stock outs. Are there other better straw men?
- In future, will complete data on  $w$  be available? How might your models be elaborated if you had such complete data? Would you use the same modeling assumptions?

## 2. Segmentation Based Variable Selection by Liang

- Probit Choice Model

$$\Pr(i \text{ chooses product based on profile } \ell) = \Phi(x_{i\ell}\beta_i + \epsilon_{i\ell})$$

- Consumers  $i = 1, \dots, n$
  - Profiles  $\ell = 1, \dots, m$
  - $x_{i\ell}$  is  $1 \times p$ , with  $p$  LARGE
- Limitation: Most consumers base choices on only a few  $x_{i\ell}$  components.
  - Idea: Use auxiliary data to partition consumers into homogenous segments such that

$$\beta_{ij} \mid [i \text{ in segment } s] \sim N(\mu_{sj}, \tau^2)$$

- Variable selection prior:

$$\mu_{sj} \sim (1 - p)\delta_0 + pN(0, v)$$

- Segmentation prior:

$$\pi(H_1, \dots, H_n) \propto \exp\left(\lambda \sum e_{ii'} 1_{([H_i=H_{i'}])}\right)$$

where  $e_{ii'}$  measures “similarity” of  $i$  and  $i'$

## Comments

- Applaud the general strategy of local modeling
  - Partition global heterogeneous data into local homogenous subsets
  - Now use simple models for local subsets
- I vote for treating  $\lambda$  as a tuning constant to be used for EDA.
- Why not do model estimation and partitioning jointly? Similarity of  $\beta'_i$ 's seems relevant for for partitioning?
- Alternative segmentation strategies: Treed modeling based on CART? Soft clustering?
- Ignoring natural constraints on the regression coefficients may be unwise.